

**HOUSING BOARD**  
**24<sup>th</sup> OCTOBER 2019**  
**PERFORMANCE DASHBOARD**

**Purpose of Report**

This paper and accompanying performance dashboards provide board members with up to date performance information on all Housing Fund programmes delivered on behalf of the LEP and MCA

**Thematic Priority**

This report relates to the following Strategic Economic Plan priorities:

- Secure investment in infrastructure where it will do most to support growth.

**Freedom of Information**

The paper will be available under the Combined Authority Publication Scheme

**Recommendations**

The Board is asked to:

1. Scrutinise the performance information provided in order to identify future performance deep-dives or significant areas of risk;
2. Review the format and detail of information to inform future iterations of the dashboard.

**1. Introduction**

**1.1** Performance dashboards for the Housing Programme of the LEP and MCA are attached for members to review

- Local Growth Fund (LGF) - Housing Fund - **Appendix 1**
- One Public Estate (OPE) - **Appendix 2**

**2. Proposal and justification**

**2.1** The following is a summary of performance by programme

## 2.2 LGF Housing Fund

Further programme detail is provided in **Appendix 1a**  
A full performance dashboard is provided at **Appendix 1b**

The LGF Pilot Housing Fund was established in March 2017 with up to £10m agreed by the Combined Authority. Its aim is to contribute to housing growth through enabling/unlocking sites and accelerating delivery. The Housing Fund aims to contribute towards the SEP target of 14,000 homes unlocked. Housing Fund outputs and outcomes are brought forward from individual Housing Fund schemes where they are assessed for value for money.

### Performance Summary

Current performance against profiled outputs and outcomes are:

<b>Outputs</b>	<b>Target</b>	<b>Actual</b>
Jobs Created:	70	0
Housing Units Completed	715	25
Surface area of land reclaimed (hectares)	8	0

### Management Action

As part of the LEP review of the LGF Pipeline, scrutiny of the housing pipeline is being undertaken to assess deliverability. Nearly six million pounds of funding remains in the pipeline for Housing Fund schemes (not taking account of the potential funding approvals which are the subject of Agenda Item 8).

At this late stage of LGF Programme delivery, concern is growing for the ability to deliver all projects which are not yet in contract. Two projects are approved awaiting contract with one not yet able to finalise the funding package for the entire development satisfactorily and the other recently been refused planning permission for part of the scheme. Continued close working is taking place with these projects with a view to resolving issues and finalising a funding agreement.

Projects are also concluding a self-evaluation, the outcome of which is to be discussed at the LEP Board in November 2019.

## 2.3 One Public Estate (OPE)

Further programme detail is provided in **Appendix 2a**  
A full performance dashboard is provided at **Appendix 2b**

The One Public Estate programme is a national programme delivered in partnership by the Local Government Association and the Office of Government Property (OGP) within the Cabinet Office. It provides revenue funding for the early scoping stages of a project or the development of strategies or asset reviews to accelerate the development of ambitious property focussed programmes in collaboration with other public sector partners. Sheffield City Region has secured around £900,000 of revenue funding through

several OPE bidding rounds which is being utilised against 11 projects (comprising 19 sub-projects in total).

The (indirect) outputs agreed with government are:

<b>Outputs</b>	<b>Target</b>	<b>Actual</b>
Jobs Created	876	0
Housing Units	539	32
Local/Central Govt Capital Receipts	£15.2m	£295,000
Land released for housing (hectares)	17.07	0
Reduced Running Costs	£27.7m	£871,000

### **Performance summary**

All 900k OPE funding is fully committed and project activity saw a significant upturn during 2018/19, with nine of the nineteen sub-projects completed and a further seven on track to deliver on schedule. Remedial measures are being put in place for the other three sub-projects to bring them back on track. A summary of individual strands of activity and progress is attached:

<b>Project</b>	<b>Outcome</b>	<b>Status</b>
Health Partnerships Mexborough, Doncaster Ryegate Hospital, Sheffield Keresforth, Barnsley	Estate Strategy Masterplan Options Appraisal Masterplan	Complete On track On track Complete
Fulwood House, Sheffield	Outline Business Case Full Business Case	Complete On track
Darnall, Sheffield Bentley, Doncaster	Locality Asset Review Locality Asset Review	Complete Ongoing – slipped, remedial action in place
Worksop, Bassetlaw	Locality Asset Review	Complete
Rotherham Town Centre	Purchase of magistrate's court	Complete
Strategic Vision	SCR Estate Transformation Strategy	Complete and informing partnership assets joint working
Housing Delivery	Rothwell Grange Copeland Lodge	On track Ongoing – slipped, remedial action in place
Place Based Transformation	Site Investigations York Road Tender Swinton Tender Netherfield Court Harworth Masterplan	Complete Complete On track On track On track
Storage & Archiving		On track

Therefore, significant delivery of activity is continuing during 2019/20. In 2019 a review of the programme took place between Cabinet Office and SCR. During the process a number of the outputs originally proposed were revised, however one project, the Estate Transformation Strategy is still subject to review. This project accounts for the majority of the indirect outputs reported and any future changes will significantly affect these longer-term output achievements of the programme.

A recent exercise has concluded which has agreed revised outputs with Cabinet Office, with the updated targets presented in the dashboard. Outputs have recently begun to be reported at the end of 2018/19.

### **Management Action**

Where contracted scheme specific targets are behind profile, enhanced monitoring will be implemented, and appropriate remedial action agreed.

For projects with remedial action in place, the locality asset review for Bentley was not originally delivered but is now underway. Copeland Lodge has underspent but the underspend is now allocated against delivering alternative Housing Delivery / Place Based Transformation projects.

### **3. Consideration of alternative approaches**

- 3.1** Members can shape how the dashboard looks and the data and information included to fulfil their remit for performance management.

### **4. Implications**

#### **4.1 Financial**

LGF allocations must be spent by March 2021, therefore all approved projects which enter into contract are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding to the programme and the scheme promoter.

#### **4.2 Legal**

Funding Agreements are in place for all projects/programmes where the MCA is the accountable body, and where appropriate they include payment clauses linked to performance.

#### **4.3 Risk Management**

Risks on all projects are recorded in a project Risk Register and mitigation actions are reviewed and escalated as appropriate. A summary of key risks is incorporated into the individual programme dashboards for members' oversight.

#### **4.4 Equality, Diversity and Social Inclusion**

All projects promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live. A series of inclusive growth targets have recently been included in all new LGF approvals.

### **5. Communications**

- 5.1** All existing projects form part of the organisations' communication plans.

### **6. Appendices/Annexes**

- 6.1** Appendix 1(a) (b) – Programme detail and Performance Dashboard Local Growth Fund.  
Appendix 2(a) (b) – Programme detail and Performance Dashboard OPE.

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Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Other sources and references: